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**OCEAN DUCHESS, INC.**

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March 27, 2001

U.S. Maritime Administration  
400 Seventh Street, SW  
MAR-380, Room 3710  
Washington, DC 20590

Attention: Ms. Barbara Gillum

Subject: T-1 Tankers Contract No. DTMA8C00031  
Collective Bargaining Agreement (CBA)

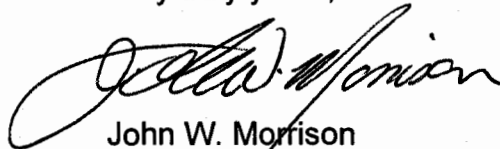
Dear Ms. Gillum:

As per your telecon request of this a.m., please find enclosed for your record and files, fully executed CBAs with regards to the subject contract.

Please note our agreement with the AMO covers all licensed officers and the SIU Agreement covers all unlicensed Deck, Engine and Steward Department crewmembers.

If we may be of any further assistance in this matter, please do not hesitate to contact the undersigned.

Very truly yours,



John W. Morrison  
Executive Vice President

JWM/pkp  
enclosures